



U.S. SMALL BUSINESS ADMINISTRATION
WASHINGTON, D.C. 20416

October 14, 2014

Sean Mills, President
Excel Concrete Construction, Inc.
10763 Woodside Avenue
Santee, California 92071

Dear Mr. Mills:

Congratulations! Your firm has been certified as a Participant in the U.S. Small Business Administration's (SBA) 8(a) Business Development Program. Your nine (9) year program term begins on the date of this letter.

During participation in the 8(a) Business Development Program, you will receive business development assistance from an assigned Business Development Specialist in the Santa Ana District Office located at 200 West Santa Ana Boulevard, Suite 700, Santa Ana, California 92701. The phone number is 714/550-7420.

Your firm will become eligible to receive 8(a) Business Development contracts after you submit a business plan using SBA Form 1010C and receive SBA's approval of the plan. We are sending a copy of this certification letter to the SBA Santa Ana District Office. That office will send you the business plan form.

SBA requires that the 8(a) participant's President or Chief Executive Officer sign a Participation Agreement to show that he or she understands the conditions of 8(a) program participation. Please read the Agreement carefully, sign and date one copy and return it to the SBA Santa Ana District Office at the address shown in the second paragraph above. The second copy is for your records.

Even though your firm's approved North American Industry Classification System (NAICS) Code is 238110, your firm may be awarded contracts under other NAICS Codes, as long as the firm is qualified to perform the required service or task. In this regard, please note that contracts awarded under 8(a) Business Development Program authority generally result from the self-marketing efforts of

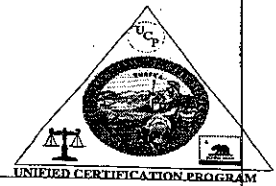
guarantee of contract support, SBA will make every effort to assist you in your marketing efforts.

I welcome you as an 8(a) Business Development Program participant and wish you every possible success.

Sincerely,

Robert M. Brinkman

CALIFORNIA UNIFIED CERTIFICATION PROGRAM (CUCP)



DEPARTMENT OF TRANSPORTATION
OFFICE OF BUSINESS AND ECONOMIC OPPORTUNITY
1823 14th STREET
SACRAMENTO, CA 95811
Phone: (916) 324-0449
Fax : (916) 324-1862
TTY 711

July 18, 2016

Mr. Sean Mills
Excel Concrete Construction, Inc.
28441 Rancho California Road, # 206
Temecula, CA 92590

Firm Number: 43294

Dear Mr. Mills:

I am pleased to advise you that after careful review of your application and supporting documentation, the California Department of Transportation (Caltrans) has determined that your firm meets the eligibility standards to be certified as a Disadvantaged Business Enterprise (DBE) as required under the U.S. Department of Transportation's Code of Federal Regulation (CFR) 49, Part 26, as amended.

Your firm will be listed in the California Unified Certification Program (CUCP) database of certified DBEs under these specific areas of your expertise and license identified following a comprehensive review of your firm:

NAICS Category Codes	Description
237310	Highway, Street, and Bridge Construction
238120	Structural Steel and Precast Concrete Contractors
238110	Poured Concrete Foundation and Structure Contractors
238190	Other Foundation, Structure, and Building Exterior Contractors

Work Category Codes	Description
C1531	Plane Asphalt Concrete
C5201	Reinforcing Steel
C5120	Furnish Precast Concrete Deck Unit
C5124	Erect Precast Concrete
C2800	Concrete Base

Your DBE certification is recognized solely for the above codes. You may review your firm's information in the CUCP DBE Database, which can be accessed at Caltrans' Web site at



DEPARTMENT OF THE NAVY
NAVAL FACILITIES ENGINEERING COMMAND SOUTHWEST
FACILITIES ENGINEERING AND ACQUISITION DEPARTMENT
NAVAL AIR WEAPONS STATION CHINA LAKE
429 EAST BOWEN ROAD STOP 4006, BUILDING 00978
CHINA LAKE, CA 93555

1 January 2016

MEMORANDUM

From: Facilities Engineering & Acquisition Division (FEAD),
Naval Facilities Engineering Command Southwest, China Lake, CA

To: Excel Concrete

Subj: Launch Test Facility (LTF)

Thanks for your hard work in support of our LTF project. I appreciate your critical thinking around this project and outstanding work on this project. Your efforts are recognized. Again because of your company's positive attitude it help can make this project fun and interesting.

The FEAD point of contact is Robert Harwood at (760) 939-3736.

A handwritten signature in black ink, appearing to read "Robert Harwood", is written over a horizontal dotted line. The signature is stylized and cursive.

Robert Harwood